

## IMPLEMENTATION PHASE

The objective of the implementation and administration phases of the VE job plan is to assure that approved cost-saving candidates have been efficiently and properly translated into action to achieve the savings or to effect the improvements that were proposed. Action items for these phases are simple: develop and execute an implementation plan.

Even after formal presentation to management and management approval,

the objectives of a VE study have not been attained fully. The recommendations must be converted into actions; hence, those who performed the study and the manager who ordered the study must maintain an active interest until the proposition has been approved and set into motion, and desired results achieved.